

**BREMBO: 2025 CONSOLIDATED PRELIMINARY RESULTS
BETTER THAN THE GUIDANCE****REVENUES AT €3,704 MILLION
(-1.6% ON A LIKE-FOR-LIKE EXCHANGE RATE BASIS)****AND EBITDA AT €610 MILLION (EBITDA MARGIN: 16.5%)**

Bergamo (Italy), 29 January 2026 – Brembo N.V.'s Board of Directors, chaired by Executive Chairman Matteo Tiraboschi, examined the 2025 consolidated preliminary¹ results.

In 2025, Brembo Group's preliminary revenues totaled €3,704 million, down 1.6% on a like-for-like exchange rate basis compared to €3,841 million for 2024. On 6 November 2025, the guidance announced to the market forecasted a 2% decline. Preliminary EBITDA amounted to €610 million (EBITDA margin: 16.5%), also slightly better than the guidance.

Full-year investments amounted to €438 million (exceeding the €400 million forecast), while net debt stood at €719 million, a figure below the November projections.

Executive Chairman Matteo Tiraboschi stated:

"The Brembo Group achieved solid results in 2025, despite a particularly challenging environment, marked by a significant decline in new vehicle production in Europe and North America, especially in the premium segment. We closed the year with net debt below forecasts, despite higher-than-expected investments."

The Group's consolidated results will be announced on 18 March, following the approval of the Annual Financial Statements.

¹ The statutory audit review of the preliminary data contained in this press release is currently underway.

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